

COMPANY INTELLIGENCE REPORT

Shell

Oil & Gas · United Kingdom

35.7

/ 100

PROFIT-FIRST OPERATOR

EcoIQ Score

Oil & Gas · United Kingdom · Ranked #— globally

PUBLIC BENEFIT

62

ENVIRONMENTAL...

26

RESPONSIBLE M...

56

TRANSPARENT G...

60

ANTI-CORRUPTI...

60

ETHICAL ALIGN...

48

35.7 ECOIQ SCORE	0% EVIDENCE COVERAGE	-15.0 HARM PENALTY	— GLOBAL RANK	62% AI CONFIDENCE
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SCORE BREAKDOWN — 6 ETHICAL PILLARS

PILLAR	WEIGHT	SCORE INDICATOR	SCORE
Environmental Responsibility	20%		26.2
Public Benefit	20%		61.8
Responsible Modernisation	20%		56.2
Governance & Transparency	15%		60.3
Anti-Corruption	15%		60.0
Ethical Alignment	10%		47.5
Harm Penalty (deducted)			-15.0

AI INTELLIGENCE SUMMARY

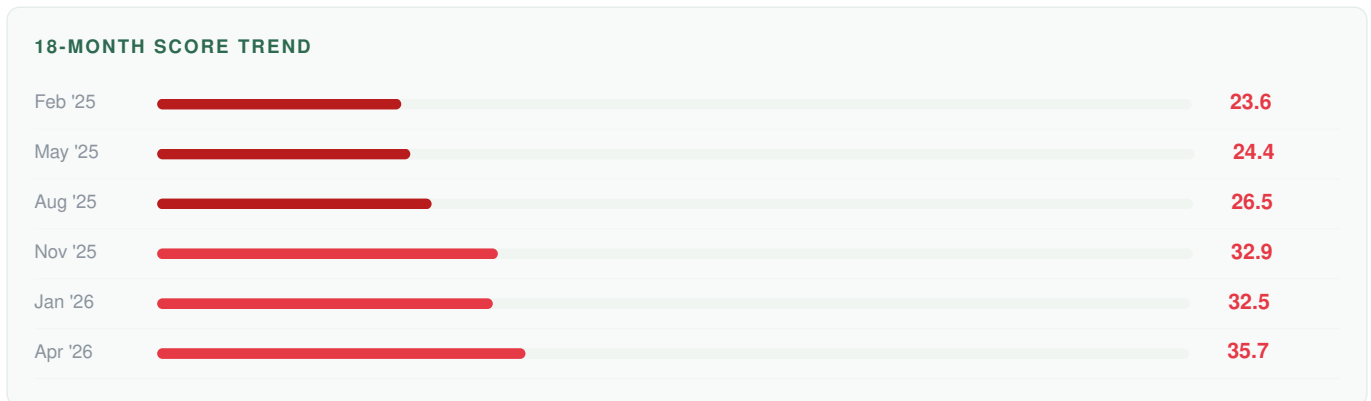
AI-ASSISTED ANALYSIS

Shell plc is a globally integrated energy company whose operations span upstream oil and gas production, downstream refining, and an emerging low-carbon energy portfolio. Publicly available sources suggest it is among the ten largest companies globally by revenue. Indicative EcoIQ analysis. This is a demo profile based on publicly available information. All scores are estimated and require independent verification. This profile has not been verified or endorsed by the company.

INVESTMENT OPPORTUNITY

Shell's infrastructure scale, cash generation capacity, and low-carbon investment programme create potential for transition finance partnerships. Green and blue hydrogen investments represent areas where development finance institution co-investment could accelerate credible decarbonisation.

SCORE EVOLUTION HISTORY



RISK & HARM SIGNALS

Pollution Severity

Controversy Risk

Transparency Quality

Profit Distribution

Transition Gap

FINANCING ELIGIBILITY (TOP MATCHES)

PROGRAMME	TYPE	MATCH	SCORE
	—	Eligible	82%
	—	Eligible	75%
	—	Eligible	74%
	—	Likely	70%
	—	Likely	68%
	—	Likely	64%

MODERNISATION INTELLIGENCE

⚙️ AI MODERNISATION ANALYSIS

Shell has articulated a Powering Progress strategy targeting a net zero energy business by 2050, with interim 2030 intensity targets. However, publicly available court rulings — including the 2021 Dutch court order requiring faster emissions cuts — highlight material gaps between stated ambition and verified progress. LNG investment as a transition fuel remains contested by climate analysts.

RISK ASSESSMENT

⚠️ RISK INTELLIGENCE

Shell faces sustained legal and regulatory pressure to accelerate emissions reduction beyond current targets. Operational oil spill incidents — particularly in Nigeria — represent significant environmental and reputational harm. Stranded asset risk from long-term fossil fuel capital allocation is material. Court rulings in multiple jurisdictions create ongoing legal exposure.

Disclaimer: This report is based on publicly available information and AI-assisted analysis conducted by EcoIQ (ecoIQ.uk). It has not been independently verified or endorsed by Shell unless explicitly marked as Verified. EcoIQ scores are indicative and designed to support transparency, modernisation, and responsible investment dialogue. They do not constitute investment advice, legal opinion, or a guarantee of company performance. © 2026 EcoIQ.